Anu Sen

Managing Director – Corporate Finance, Power & Utilities



2001 Ross Avenue Ste 650 Dallas, TX 75201

EDUCATION

B.Com Accounting; Sydenham College, Bombay University, India

Master of Management Studies; SPJIMR, Bombay University, India

PROFESSIONAL AFFILIATIONS

Member of TMA & IWIRC

Ms. Sen joined FTI Consulting's Dallas office in 2020, continuing 20+ years of experience in the infrastructure, industrials, power and utilities sectors. Ms. Sen has expertise in the valuation, project finance, long-term contracts, commodity and interest hedging, restructuring and investments. She has extensive experience in leading complex financing transactions, including sales of companies and assets.

Prior to joining FTI, Ms. Sen was the Head of Finance at Panda Power Funds, where she helped raise over \$8 billion in equity and debt capital for a portfolio of power assets of 6GW. She was instrumental in establishing the infrastructure fund starting in 2010 to explore investment opportunities in both conventional and renewable energy. Several of her deals were awarded the highest industry honors including "Conventional Generation Project Finance Deal of The Year" and "North American Merchant Power Deal of The Year". She successfully negotiated and executed the sale of a group of assets during her time at Panda. In her prior role at InterGen, she helped run an M&A process, which culminated in a successful portfolio sale to a large strategic buyer.

Experience:

FTI Consulting: Managing Director (2020-Present)

Ms. Sen's areas of expertise include consulting and advisory matters with respect to infrastructure and industrial transactions, financial advisory and restructuring, hedging, operations, and strategy. Specifically, since joining FTI Consulting Ms. Sen has provided advisory services to the Puerto Rico Public Private Partnerships Authority (P3A) during their process of selection of operators. Ms. Sen was the lead in engagements for business plan reviews of companies in the waste management / street sweeping business, power sector and chemicals. She has also supported several expert witness testimonies on contract disputes, increased cost of construction of a utility asset, and rate case filings.

Anu Sen, Continued

Panda Power Funds: Head of Finance (2005-2020)

Board member of all Panda affiliate entities including Panda Pilesgrove, Panda Temple Power, Panda Sherman Power, Panda Temple II Power, Panda Liberty, Panda Patriot and Panda Stonewall. In this role, Ms. Sen was responsible for all financings, refinancings, interest rate hedges, budgeting, cash and treasury management, FP&A (forecasting, actuals vs budgets analyses), investor and lender relations and reporting (including monthly, quarterly and annual financials reporting). She was a member of the investment committee for all new capital and operational expense programs. Additionally, Ms. Sen was a key member of the team that negotiated long and short term commodity agreements, EPC contracts (including tracking percent complete vs milestone schedules to determine appropriate payments), fuel supply and transportation agreements, interconnection agreements, management service agreements and O&M contracts. She led the negotiation and execution of the sale of the entire renewables portfolio of assets to a strategic buyer. She was also instrumental in renegotiating existing long-term power purchase agreements to the benefit of the company. When the Fund was established in 2010, Ms. Sen spearheaded the setting up and opening of all Fund accounts, the processes and controls, insurance and payroll.

<u>InterGen</u>: Manager, Financial Analysis & Structuring (2001 - 2005)

Ms. Sen led the North American team responsible for key financial analysis of all asset and debt-related and commercial transactions. She was responsible for annual operating budgets and multi-year business plans for the US assets and oversaw key cash management and planning activities. She was a core member of the team that successfully closed a \$1.5B project financing deal with primary responsibility for all economic, financial and structural aspects of the deal.

While at InterGen, she structured, negotiated and executed a long-term power purchase agreement (PPA) with the California Department of Water Resources for a power plant that was developed, financed and built to support that PPA in California.

She was a key member of the team at InterGen that ran an M&A process, culminating in a successful sale of a portfolio of North American assets to a strategic buyer.